PRASAD V. POTLURI SIDDHARTHA INSTITUTE OF TECHNOLOGY

(Autonomous)

Kanuru, Vijayawada – 520 007 (AICTE approved, NBA accredited and ISO 9001:2008 certified Institution) (Permanent affiliation to JNTUK, Kakinada) (Effective for students admitted into first year MBA in 2012-13)

BA1T1- Perspectives of Management

- **Unit 1- Introduction to Management:** Definitions-Scope and importance Types of managers; Managerial roles and functions; Science or Art- Administration vs. Management— Managing people and organizations in the context of new era- Managing for competitive advantage; Evolution of management- Various approaches to management- Global perspectives of management.
- **Unit 2- Planning:** Nature and principles of planning- Steps in planning- types of planning-Levels of planning Planning process-MBO; Decision making-role-significance –decision making process- decision making techniques.
- Unit 3- Organizing & Staffing: Nature of organizing-Principles Organization levels and span of management- V.A Graicuna's theory; Organizational design and structure Departmentation- Line and staff concept– Delegation- Centralization and decentralization of authority Responsive organization; Staffing- Nature staffing process.
- Unit 4- Directing: Dimensions of leadership Leading Vs managing Approaches and styles Leadership skills Leadership in cross-Cultural environment- Women and corporate leadership; Motivation-Importance- Motivation theories; Role of communication in management.
- Unit 5- Controlling: Nature and importance Process Feedback system Requirement for effective control
 Control techniques- Modern techniques of control; Total Quality Management: Definition and importance Evolution of TQM Different dimensions.

Relevant cases have to be discussed in each unit.

Text Books:

- 1. Koontz, H and Wihrich.H, "Management", McGraw, New York, 10th ed., 1995.
- 2. Ramasamy.T. "Principles of Management", Himalaya Publishing House, New Delhi, 2000.
- 3. Stoner, J. "Management", 6 th ed., Pearson Education, 1995.

References:

- 1. Andrew DiBrin, "Management Essentials", Cengage Learning, New Delhi, 2012.
- 2. Jayanthi Mukherjee, "Management & Organisational Behaviour", Excel Books, New Delhi, 2006.
- 3. John F. Wilson, "The Making of Modern Management", Oxford University Press.
- 4. Luthans.F. "Organizational Behaviour", 7 th ed., TMH, 1995.
- 5. Robbins, S.P. "Organizational Behaviour", 7th Edition, Prentice Hall of India, New Delhi, 2003.
- 6. Ricky W.Griffin, "Management", Wiley India, New Delhi, 8 th Edition
- 7. Singh, Dilip, "Emotional Intelligence at Work", Response Books, Sage Publications, Delhi, 2001.